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AUTHORITY

AGO ltr 29 Apr 1980

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DEPARTMENT OF THE ARMY  
OFFICE OF THE ADJUTANT GENERAL  
WASHINGTON, D.C. 20310

IN REPLY REFER TO

AD 868166

AGDA (M) (16 Apr 70) FOR OT UT 701041

21 April 1970

SUBJECT: Operational Report - Lessons Learned, Headquarters, 2d Civil Affairs Company, Period Ending 31 January 1970

SEE DISTRIBUTION

1. Subject report is forwarded for review and evaluation in accordance with paragraph 4b, AR 525-15. Evaluations and corrective actions should be reported to ACSFOR OT UT, Operational Reports Branch, within 90 days of receipt of covering letter.

2. Information contained in this report is provided to insure appropriate benefits in the future from lessons learned during current operations and may be adapted for use in developing training material.

BY ORDER OF THE SECRETARY OF THE ARMY:

*Kenneth G. Wickham*

KENNETH G. WICKHAM  
Major General, USA  
The Adjutant General

1 Incl  
as

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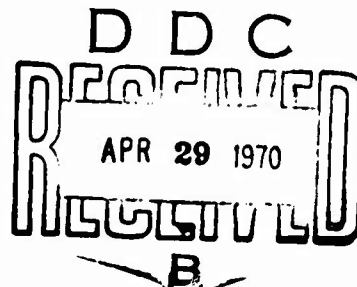
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(ARMY) ATTN FOR OT UT, WASHINGTON, D.C. 20310

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DEPARTMENT OF THE ARMY  
HEADQUARTERS, 2D CIVIL AFFAIRS COMPANY  
APO San Francisco 96266

15 February 1970

SUBJECT: Operational Report of 2d Civil Affairs Company for Period Ending  
31 January 1970

THRU: Commanding General  
II Field Force Vietnam  
ATTN: AVFBC-FDT  
APO 96266

Commanding General  
United States Army Vietnam  
ATTN: AVHGC-DST  
APO 96375

TO: Assistant Chief of Staff for Force Development  
Department of the Army  
Washington, D.C. 20310

1. Section 1, Operations: Significant Activities.

a. Organizational Activities.

(1) The 2d Civil Affairs Company remained operational during the 92 day period. The Company and its assigned AA Platoons engaged in civic action coordination throughout provinces in III CTZ and two provinces in IV CTZ. There were fourteen (14) AA Platoons operating in direct support of Province Advisory Teams in III CTZ and two (2) AA Platoons operating in direct support of Province Advisory Teams in IV CTZ (Inclosure 1). The 11th, 15th, and 17th AA Platoons remain attached to the 29th Civil Affairs Company in I CTZ. Major functional civil affairs areas supported included civilian supply, economic development, food and agriculture, public health, public education, public safety, public works, religious relations, public administration, and public welfare. Major construction projects supported and completed as listed in Inclosure 2. Emphasis continued to be placed on providing technical assistance to the GVN Village Self Development Program.

FOR OT 01  
701041

Inclosure

(2) The Company's tasks were redefined as a result of the 1970 Combined Campaign Plan AB145, Annex H (Civic Action). This plan directs the 2d CA Company to employ AA Platoons to advise RVNAF to include RF/PF units on military civic action. A bi-monthly Platoon Commanders' Conference was held on 20 December 1969. The theme of the conference was Employment of the 2d CA Company in Support of the 1970 Pacification Program. Platoon commanders were directed to place primary emphasis on advising RVNAF on the planning and implementation of their civic action program. As a secondary task, platoon commanders were directed to support their respective MACCORDS New Life Development Officer, Public Health Advisor, and the Public Safety Advisor in the implementation of the Province Pacification Program. The AA Platoons initiated operations providing advisory assistance to ARVN regiments, separate battalions, and RF/PF units in their respective provinces. The Company initiated liaison visits with the Deputy Chief of Staff for POLWAR III CTZ and the ARVN 7th and 18th Division Deputy Chief of Staff for POLWAR.

(3) On 1 January 1970, the Company was designated for redeployment under II FFORCEV Phase III troop list. The AA Platoons were ordered to continue to perform their operational mission and concurrently plan for the completion or orderly transfer of civic action projects to GVN, RVNAF, US/FWMAF, or US civilian agencies. GO 287 dated 25 January 1970 was published relieving all platoons from their attached status with MACV Advisory Teams by 15 Feb 70. During this reporting period, the 8th, 10th, 12th, and 13th AA Platoons moved by vehicle and supporting air from their assigned area of operation to the Company stand down area at Plantation Post. The platoons' equipment and selected company equipment were turned over to Saigon Support Command for disposition. Selected officers and enlisted men were reassigned to II FFORCEV units.

b. There are no morning report preparing units assigned or attached to this organization.

c. The unit engaged in 81 days of training and troop movements.

d. Selected AA Platoons made the following administrative movements during the reporting period in accordance with the Company stand down schedule:

| <u>UNIT</u>     | <u>DEPARTURE LOCATION</u>                        | <u>FINAL DESTINATION</u>                     | <u>DATE</u> |
|-----------------|--|--|-------------|
| 13th AA Platoon | MY THO,<br>DINH TUONG Province<br>MACV Adv Tm 66 | 2D CA CO,<br>LONG BINH,<br>BIEN HOA Province | 26 Jan 70   |
| 8th AA Platoon  | BEN TRE,<br>KIEN HOA Province<br>MACV Adv Tm 88  | 2D CA CO,<br>LONG BINH,<br>BIEN HOA Province | 26 Jan 70   |

INCL

|                 |   |  |           |
|-----------------|---|--|-----------|
| 10th AA Platoon | HON QUAN,<br>BINH LONG Province<br>MACV Adv Tm 47 | 2D CA CO,<br>LONG BINH,<br>BIEN HOA Province | 28 Jan 70 |
| 12th AA Platoon | SONG BE,<br>PHUOC LONG Province<br>MACV Adv Tm 67 | 2D CA CO,<br>LONG BINH,<br>BIEN HOA Province | 28 Jan 70 |

e. The following comments apply to activities, experiences, and training of this unit which have contributed to lessons learned.

(1) Civil affairs personnel are continuously being trained in order to perform their mission more efficiently. Several training programs are being conducted on a periodic basis. Among these are the following:

(a) A two day civil affairs orientation course was held in November for all newly assigned personnel. This orientation covered subjects in Public Health, Village Self Development, Unit Organization, Unit Mission, Community Relations, and GVN Pacification Programs. The orientation was presented by the unit's Civil Affairs Functional Area Specialist Team (CAFAST), consisting of four officers, one EM, and the Public Health Team. During the second day of the orientation course, officers attended a four (4) hour III CTZ CORDS monthly orientation course.

(b) In December, the Public Health Team conducted a three (3) day training course for the medical specialists of the AA Platoons. Guest instructors were obtained through the III CTZ CORDS Public Health Division. Topics selected for instruction were chosen with relevance to the problems encountered in the field. Major topics included "Common Diseases of Importance in Vietnam," "Water Purification," "Sanitation," "Immunisation Programs," and "Health Education Activities."

(c) In December, an engineer conference was held for the Company's construction engineer officers. The purpose of the conference was to provide an orientation on the resources available from the Engineer Branch III CTZ CORDS, information on well digging operations, and a briefing on current civic action engineer activities in III CTZ.

(d) The bi-monthly Platoon Commanders Conference was held in December. The purpose of these conferences is to conduct a periodic review and analysis of the Company's operations, exchange ideas, and conduct civic action seminars on current pacification and development programs in III and IV CTZ.

(e) Selected officers attended the MACCORDS Advisors' Orientation Courses that were held in November and December. This is a five day course held in Saigon that includes an orientation on the GVN Pacification Program and on the functions of the various CORDS divisions.

INCL

(2) During the reporting period, LTC Harold V. Madden assumed command of the Company. The Company was presented the Vietnamese Civic Action Honor Medal 1st Class for the period 1 Mar 68 to 31 May 69 by Major General Chinh, Deputy Commander of III CORPS. LTC Ewell, OG, II FFORCEV, also attended the ceremony. Promotions and awards received by the unit during this period are listed in Inclosure 3. Critical MOS shortages are listed in Inclosure 4.

(3) Logistics.

(a) A request for the AA Platoons' maintenance support was submitted through II FFORCEV G-4 to the 29th General Support Group and was returned approved. Maintenance requirements for redeployment processing were coordinated with the 604th Maintenance Company, 79th Maintenance Battalion. Vehicle turn-in commenced on 28 January 1970 in compliance with directives received from Headquarters, II FFORCEV.

(b) During this reporting period, monthly inventories of serial numbered items of equipment were made by each platoon. The S-4 section initiated processing and turn-in of the unit's station and TOE equipment in accordance with criteria set forth by USARV. The turn-in of equipment was initiated in compliance with directives received from Headquarters, II FFORCEV. Four reports of survey were submitted during this period for the following items: a stolen pistol, a lost generator, a stolen 3/4 ton truck, and a 1/4 ton truck which was involved in an accident.

(c) Civilian Supply continued to maintain close liaison with voluntary agencies in order to provide relief commodities to the AA Platoons in support of refugees and war victims. During this reporting period, the Civilian Supply Team distributed all commodities stored in the Company area and ceased operations. A list of commodities distributed by Civilian Supply is included as Inclosure 5.

2. Section 2, Lessons Learned: Commander's Observations, Evaluations, and Recommendations.

a. Personnel.

(1) Assignment of experienced E-5 Medical Specialist.

(a) Observation: The AA Platoons are tasked with a mission which involves day to day contact with GVN officials, military officers, and US civilian medical personnel. The Medical Specialist below the grade of E-5 is unable to establish an appropriate professional relationship with these officials because of their experience and lack of appropriate training in public health and sanitation. Consequently platoon medical personnel are normally being utilized as drivers, labor supervisors, platoon medics, and commodity procurers.

(b) Evaluation:

1 The Medical Specialist assigned to an AA Platoon which is in direct support of the province MACCORDS Advisory Teams, is tasked with providing the following civic action support:

a Coordinating RVNAF and FWMAF civic action projects that are designed to improve public health and sanitation.

b Encouraging and aiding with technical advice the GVN public health officials in the establishment of village and hamlet sanitation and preventive medicine programs.

c Providing technical assistance to district and village health facilities by complementing the efforts of the Military Province Hospital Assistance Program (MILPHAP).

d Coordinating and monitoring Medical Civic Action Programs (MEDCAP I and MEDCAP II), assuring that these are coordinated with the proper GVN agencies, and assisting RVNAF in conducting these programs.

2 The Medical Specialists below the grade of E-5 do not possess the experience to provide technical assistance to the Vietnamese District Health officials. The Medical Specialist works in close coordination with the MACCORDS Provincial Public Health Advisor. They must be able to understand the Province Health Programs, and assist in the execution of these programs. Other than MOS training, the Medical Specialists receive no additional training prior to assignment to this Company. The only mission training they receive other than OJT is the bi-monthly Public Health Conference.

3 A critical shortage has been consistently experienced in the grade structure of the Medical Specialist. At the close of the reporting period the authorized and assigned grade structure was as indicated below:

| MOS                |       | E-5 | E-4 | E-3 |
|--------------------|-------|-----|-----|-----|
| 91B20              | auth  | 16  |     |     |
| Medical Specialist | asgnd | 6   | 9   | 1   |

(c) Recommendations: That experienced E-5 Medical Specialists be assigned to the Company.

(2) Assignment of experienced E-6 Public Safety Supervisors.

(a) Observation: The AA Platoons are tasked with a mission which involves day to day contact with GVN officials, military officers, as well as US civilians. Public Safety Supervisors in the grade of E-5 and below are generally unable to establish an appropriate professional



relationship with these officials, regardless of how knowledgeable they may be about public safety. Consequently Public Safety Supervisors in the grade of E-3 and E-4 are frequently being utilized as drivers, labor supervisors, administrative supervisors, and commodity procurers.

(b) Evaluation:

1 The Public Safety Supervisors assigned to the AA Platoons, which are in direct support of the province MACCORDS Advisory Teams, are tasked with providing the following civic action support:

a Monitoring the functioning of, and advising the National Police.

b Assisting in the training of the National Police Field Force.

c Advising and assisting the National Police in improving their public image.

d Monitoring, advising, and assisting in improving the morale of the National Police.

2 The Public Safety Supervisors below the grade of E-6 do not possess the experience to advise the Vietnamese District or Province National Police. Other than MOS training, personnel assigned as Public Safety Supervisors receive no additional training in Public Safety prior to assignment to this Company.

3 There is a critical shortage of experienced Public Safety Supervisors in the appropriate grade. At the close of the reporting period the authorized and assigned grade structure was as indicated below:

|                    |        |     |     |     |     |
|--------------------|--------|-----|-----|-----|-----|
| MOS                |        | E-6 | E-5 | E-4 | E-3 |
| 95B40              | auth   | 16  |     |     |     |
| Public Safety Supv | assgnd | 5   | 3   | 11  | 5   |

(c) Recommendation: That experienced E-6 Public Safety Supervisors be assigned to this Company.

b. Intelligence. None

c. Operations.

(1) Orphanage Support.

(a) Observation: Because of the civic action merit for

orphanages and the publicity that is associated with them, many US units assume orphanage sponsorship without prior coordination with the GVN Province authorities.

(b) Evaluation: Many "orphanages" are in reality only day care centers and are not recognized by GVN as orphanages. Support of unauthorized orphanages serves to undermine the established GVN programs at village and hamlet level. In many instances uncoordinated support results in the misuse of commodities and labor donated with few of these benefits actually reaching the children.

(c) Recommendation: That no orphanages be supported without prior coordination with and approval of the GVN Province authorities.

(2) Interpreter utilization.

(a) Observation: US personnel trained as Vietnamese language interpreters are frequently available, but do not participate in English instruction programs for Vietnamese Nationals.

(b) Evaluation: Many US personnel volunteering as English instructors are limited in their ability to communicate with the students. US Vietnamese interpreters can better explain the vocabulary and grammar and gauge the students' progress. Their experience in the Army's language schools makes them more familiar with modern language instruction techniques. Working as an English instructor also increases their skill as interpreters.

(c) Recommendations: That US Vietnamese interpreters be utilized whenever possible as English instructors.

(3) Trailer mounted sump pump.

(a) Observation: In TAY NINH Province, there are numerous dispensaries, schools, and other public buildings that have latrines equipped with septic tanks that need to be emptied periodically. The Province Hospital authorities and the Rural Health Advisor were unable to obtain use of a truck mounted effluent pump to alleviate the sanitation problem.

(b) Evaluation: The Rural Health Advisor and the Engineer Officer for the 6th AA Platoon analysed the problem and proposed a trailer mounted sump pump. The sump pump consists of four (4) empty 55 gallon drums mounted on a  $\frac{1}{2}$  ton trailer, a two (2) inch heavy duty fuel line, and a  $6\frac{1}{2}$  HP engine with sump pump mounted on the T-bar of the  $\frac{1}{2}$  ton trailer (Inclosure 6). The advantage of a trailer over a larger vehicle is that it can be easily moved by hand and can be taken practically anywhere in the Province.

(c) Recommendation: That plans for a trailer mounted sump pump be made available for areas where a truck mounted effluent pump can not be utilized.

(4) Commodity Distribution.

(a) Observations: The 13th AA Platoon was contacted by several denominational schools in MY THO, DINH TUONG Province, requesting that they be provided with English books. The quantity of books requested exceeded the platoon's resources. The Platoon Commander contacted the Chief of Primary Education on the shortage of books. The Platoon Commander was informed that all schools were eligible to receive books after they registered and submitted requisitions. Upon checking, the denominational schools had not registered for books through GVN supply channels, even though they were aware of the system.

(b) Evaluation: Vietnamese officials will often approach AA Platoons for commodities even though these commodities are available through GVN supply channels.

(c) Recommendations: Before issuing commodities to Vietnamese officials, all efforts should be made to insure that the commodities are not available through GVN channels. If commodities are available, then the procedure for procuring these items should be explained to the Vietnamese officials.

(5) Advance MEDCAP Notification.

(a) Observation: It has been noted that attendance among hamlet residents at MEDCAP's varies widely from one visit to the next. Turnouts are very large when the time and place of the MEDCAP is publicized in advance.

(b) Evaluation: This variation in MEDCAP attendance is due to the fact that communications are slow at hamlet level, and without adequate advanced publicity, the people are often unaware that a MEDCAP team is in their area.

(c) Recommendations: When practical a three (3) day advance notice should be made prior to conducting a MEDCAP.

- d. Organization. None
- e. Training. None
- f. Logistics. None
- g. Communication. None
- h. Material. None
- i. Other. None

AVFBC-RE-H (15 Feb 70) 1st Ind  
SUBJECT: Operational Report of 2d Civil Affairs Company for Period Ending  
31 January 1970

DA, HQ II FFORCEV, APC San Francisco 96266 8 MAR 1970

THRU: Commanding General, US Army Vietnam, ATTN: AVHGC(DST), APO 96375

Commander-In-Chief, US Army Pacific, ATTN: GPOP-DT, APO 96558

TO: Assistant Chief of Staff for Force Development, Department of the  
Army, Washington, D.C. 20310

This headquarters has reviewed and concurs with the Operational Report -  
Lessons Learned of the 2d Civil Affairs Company for the period ending  
31 January 1970.

FOR THE COMMANDER:

*W. L. Boshans*  
W. L. BOSHANS  
CPT, AGC  
Asst. AG

AVHGC-DST (15 Feb 70) 2d Ind

SUBJECT: Operational Report of 2d Civil Affairs Company for Period  
Ending 31 January 1970

HEADQUARTERS, UNITED STATES ARMY, VIETNAM, APO San Francisco 96375 23 MAR 1970

TO: Commander in Chief, United States Army, Pacific, ATTN: GPOP-DT,  
APO 96558

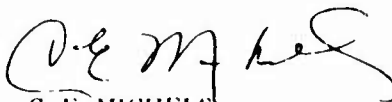
1. This headquarters has reviewed the Operational Report-Lessons Learned for the quarterly period ending 31 January 1970 from Headquarters, 2d Civil Affairs Company and concurs with the comments of indorsing headquarters.

2. Comments follow:

a. Reference item concerning "Assignment of Experienced E5 Medical Specialist and E6 Public Safety Supervisors, page 4-5, paragraph 1(1)(2); concur. However, USARV assigns equally among all major subordinate commands. For assignment purposes the 2d Civil Affairs Company receives replacements from II Field Force Vietnam. Commanders at any level may allocate personnel resources to best perform the mission. II FFV has an authorization of 24 95B40 E6 and 29 91B20 E5 and have 9 95B40 E6 and 16 91B20 E5 assigned. Under the two-grade substitution assignment criteria applied by DA for fill of USARV requisitions, this command receives but 40 - 70% of its middle grade NCO requirements. The rest are filled primarily by AIT graduates. This experience is likely to continue.

b. Reference item concerning "Advance MEDCAP Notification", page 8, paragraph 2c(5); nonconcur. A policy of giving three days advance notice to hamlets of a MEDCAP would be a violation of operations security (OPSEC). Such notification would be an open invitation to enemy units within the area to coincide a ground/artillery attack on an area where the populace might congregate. It gives advance warning of movement to an area, and, unless the MEDCAP team travels by air, leaves the team vulnerable to ambush. Prior notice can give the enemy time to contact the populace and threaten them to stay away. In very secure areas, little danger exists by prior notice being disseminated. In remote or semi-secure areas, it is recommended that the message of the MEDCAP visit be spread by an aircraft with loudspeakers, perhaps an hour before the arrival of the MEDCAP team. No action by DA or USARPAC recommended.

FOR THE COMMANDER:



C. E. MICHELS

MAJ. AGC

Assistant Adjutant General

Cy furn:  
2d Civil Affairs Co  
HQ, II FFV

GPOP-DT (15 Feb 70) 3d Ind

SUBJECT: Operational Report of HQ, 2d Civil Affairs Company for  
Period Ending 31 January 1970, RCS CSFOR-65 (R2)

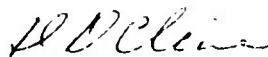
HQ, US Army, Pacific, APO San Francisco 96558

31 MAR 70

TO: Assistant Chief of Staff for Force Development, Department of the  
Army, Washington, D. C. 20310

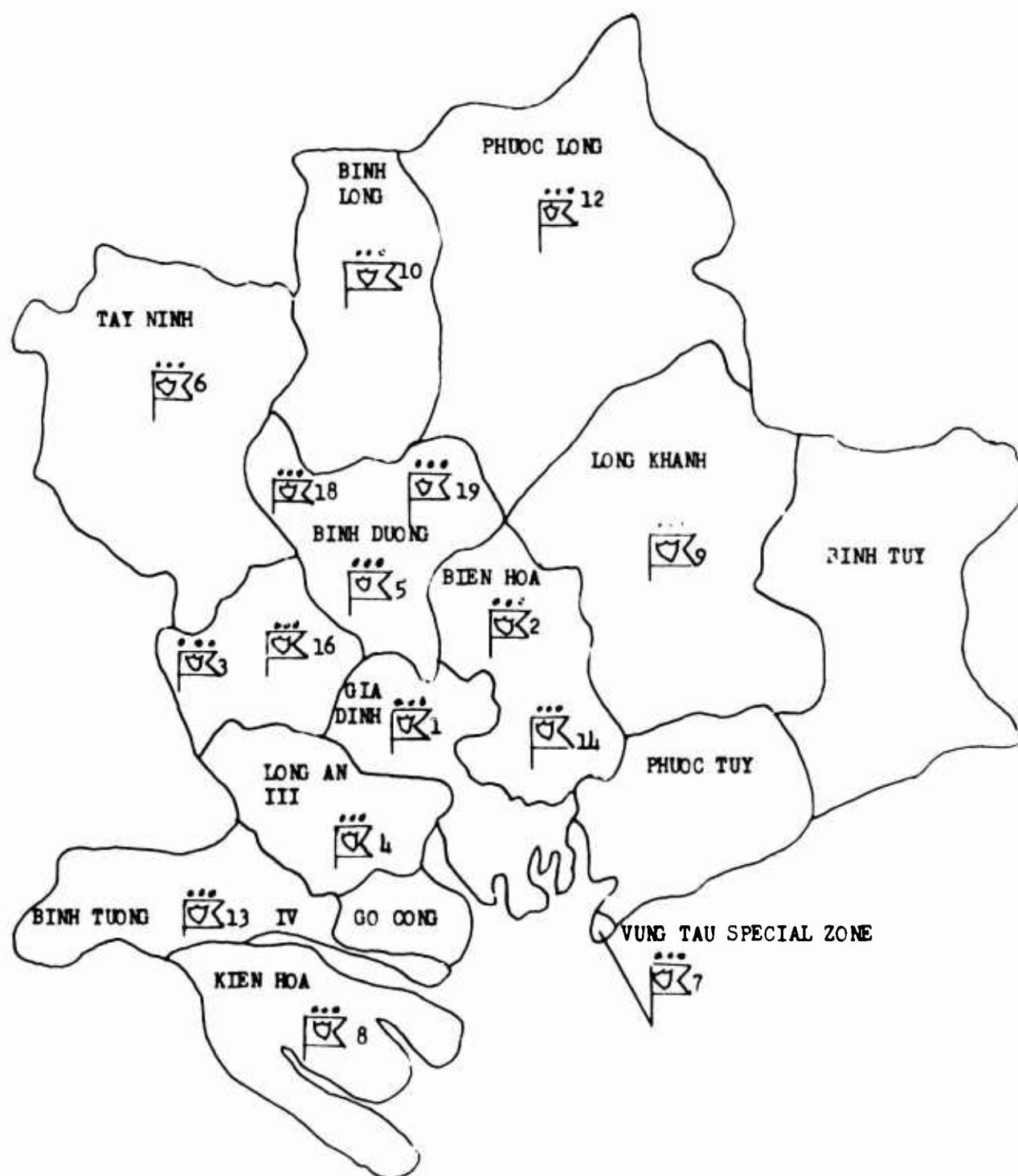
This headquarters concurs in subject report as indorsed.

FOR THE COMMANDER IN CHIEF:



D.D. CLINE  
2LT, AGC  
Asst AG.

Area of Operation and Locations of AA Platoons of 2d Civil Affairs Company  
1 November 1969 - 31 January 1970



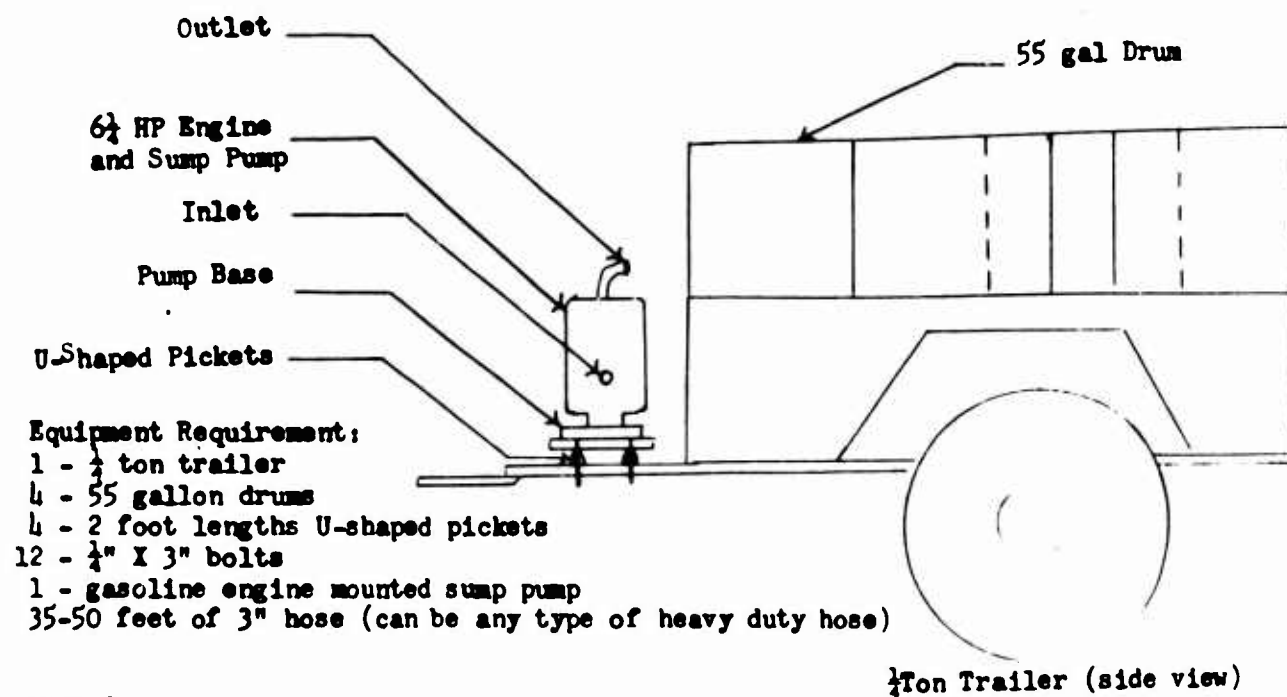
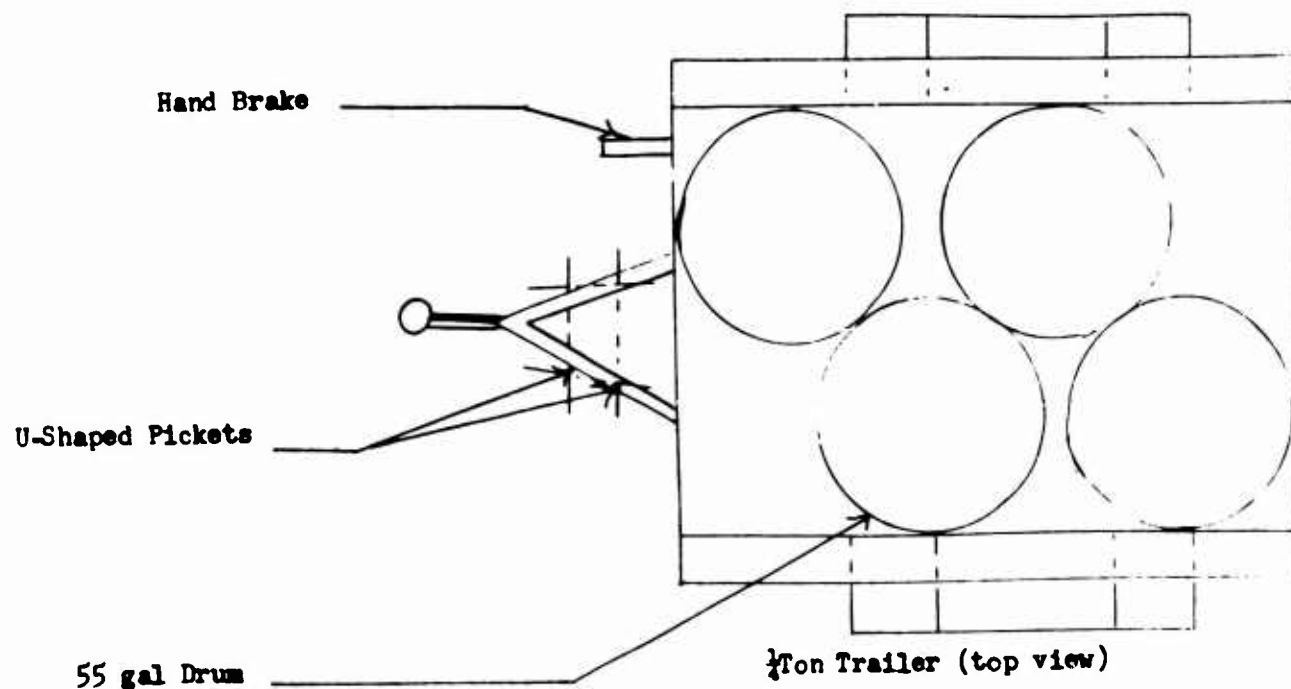
# CIVILIAN SUPPLY COMMODITY DISTRIBUTION

|                                  |              |
|----------------------------------|--------------|
| Candy                            | 6,531 lbs.   |
| Paint                            | 679 gals.    |
| Salad Oil                        | 600 gals.    |
| Lime                             | 313 bags     |
| Tin                              | 4,840 sheets |
| Athletic kits                    | 73 ea.       |
| T-Shirts                         | 212 ea.      |
| School kits                      | 977 ea.      |
| Barbed wire                      | 12 rolls     |
| Food                             | 15,028 lbs.  |
| Scrap lumber                     | 96,000 BF    |
| Engineer stakes                  | 4,200 ea.    |
| Dry milk                         | 407 gals.    |
| Health kits                      | 6,851 ea.    |
| Rolled wheat                     | 8,750 bags   |
| Rebar                            | 5,000 kgs.   |
| Soap                             | 109,600 bars |
| Tar Paper                        | 85 Rolls     |
| Nails                            | 470 lbs.     |
| Caulking Compound                | 2 gals.      |
| English Books #1                 | 390 ea.      |
| English Books #2                 | 340 ea.      |
| English Books #3                 | 245 ea.      |
| English Books #4                 | 190 ea.      |
| English Books #5                 | 130 ea.      |
| High School English Books        | 970 ea.      |
| Corn meal Soybean and Milk (CSM) | 6,250 ea.    |
| Culvert                          | 6,531 lbs.   |
| Shoes                            | 4 cases      |
| Lead in wire                     | 1 roll       |
| Window frames                    | 2 ea.        |
| Pipe (mixed)                     | 3,500 lbs.   |

Incl 5



# Trailer Mounted Sump Pump



- Equipment Requirement:
- 1 - 1/2 ton trailer
  - 4 - 55 gallon drums
  - 4 - 2 foot lengths U-shaped pickets
  - 12 - 1/4" X 3" bolts
  - 1 - gasoline engine mounted sump pump
  - 35-50 feet of 3" hose (can be any type of heavy duty hose)

Incl 6

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16

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